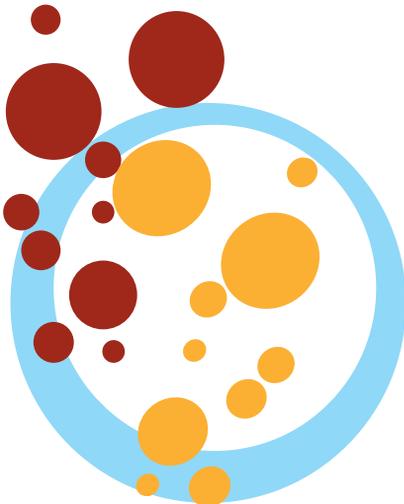


Annual Report

on Outcomes & Achievements

Fiscal Year 2011



*The power of
personal connections
to change lives . . .*

**the children's
village**

www.childrensvillage.org

In 2010-2011, your donations and support helped keep more than 10,000 children safe and families together—all while saving taxpayers millions of dollars annually.

In communities all across New York, we worked side by side with parents, educators and community leaders to help children and teens. Both our presence and programs are expanding and, last year, you helped us to support over 3,000 families, many of whom were recovering from personal crises or who were at risk of losing their teens to the streets, to jail, or worse.

We are working diligently to ensure that our practices are aligned with and responsive to current knowledge of what “really works.” In recognition of our efforts, in December 2011, we were selected by the Alliance for Children and Families as one of 14 agencies nationwide to participate in a pilot project called Strategy Counts! The \$100,000 award will allow us to further refine the organization’s culture, systems, and messaging.

Regardless of the continued economic uncertainty, our mission remains steadfast--to keep children safe and families together. In doing this work, we strongly believe that it’s not the service that creates personal transformation. It’s relationships and personal choices. The stories and outcomes in the pages that follow are a testament to the power those personal connections make in the lives of the people we serve. Thank you for choosing to support this important work.



Jeremy
Jeremy C. Kohomban, Ph.D.
President and CEO

Juan R. celebrated his graduation in June with his mother proudly supporting him. Juan has since moved into his own apartment and his counselor is helping him meet the challenges of employment and adulthood.



Personal Connections in Action

“I’d probably be dead...”

When Isaiah was ready to leave CV’s campus, he entered our WAY Home program, which gave him a paid professional mentor to help him stay on track. Initially he did well in school, and was on track to graduate, but when he turned 18 he decided he could handle things on his own and disappeared.



His WAY Counselor, Carl Johnson, spent tireless hours tracking him down. Eventually, he found Isaiah, who was a different young man. After facing the reality of living on the streets without a high school diploma and no connection to family, Isaiah was ready for help.

The two began to meet weekly to chart out a three-part plan: finish school, secure employment, and reconnect with family. With his counselor’s support, Isaiah is working on completing a Home Health Aide certification, has signed up to take his GED exam, and has begun to build healthy relationships with his loved ones.

“Without Mr. Johnson I don’t think I would have made it. I’d probably be dead, but instead I’m on my way to being really successful.”



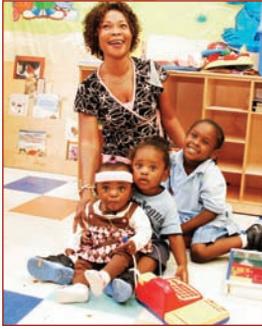
Looking forward . . .

Mrs. Brown and her husband adopted Billy several years ago but, after a difficult divorce, she was struggling to care for him safely. She was surviving on less than \$600 per month, had become desperately close to losing their home, and Billy was exhibiting violent behavior and refusing to go to school. CV’s Multisystemic Therapy (MST) program stepped in to help.

Emmanuel Bioh, their MST therapist, supported and coached Mrs. Brown to resolve her housing crisis. He then identified that the parents needed to find common ground and work together. Mr. Bioh helped them identify the triggers to Billy’s violent behavior and to build much-needed structure into their routines. Working with Mr. Bioh the family experienced two successes—an improved family dynamic and dramatically improved behavior in their son. Billy now regularly attends school and looks forward to his high school graduation.

Outcomes

The ultimate goal of all of our programs is to prepare youth to be successful as adults. Following are some of the achievements and outcomes in 2011.



Families Remain Together

Of the 670 Westchester County foster care youths who were reunited with their families in the past four years after being in residential treatment, 95% (636) stayed together for at least a year thanks to our STEP Program. Prior to this family support program, 23.5% of Westchester foster care children were re-admitted into foster care within the first year.

Average cost of residential care is \$110,000/year. 124 more youth remained at home (95% vs 76.5%) thanks to STEP.

Public Cost Savings Over Four Years: \$13.6 million

Foster Care Youth Prepare for Independence

A report recently published by the Center for an Urban Future entitled "Fostering Careers" showed that 50% of the roughly 1,000 youth who age out of foster care in NY City each year fail to obtain and hold onto jobs. The result, according to the study, is that a large number of foster care alumni go from being minor wards of the state to adult wards of the state, often for a lifetime. Last year, 66% of foster care youth in CV's WAY Home program held jobs, a significantly higher success rate despite the fact that the CV youth were as young as 17 (the youth studied were in their 20's).



Trustee Tony Riotto helped organize a Job Fair for youth on CV's campus. The boys connected with prospective employers and volunteer Life Coaches.

Public Cost Savings of youth employment cannot be estimated, but includes reduced cost of social services (shelters, public housing, welfare, food stamps), increased taxes, reduced crime, and increased personal wealth.

Youth Offenders Avoid Re-Arrest

Of the 340 teens who were released from incarceration last year and participated in our Multisystemic Therapy Program (MST), 86% (292) avoided re-arrest. According to the Children's Defense Fund, the youth re-arrest rate in New York State is 75% in three years.

Youth incarceration costs \$210,000/year. If we assume a 50% re-arrest rate in the first year without MST (a conservative assumption based on our experience), then 122 youth (86% vs 50%) avoided re-arrest because of MST.

Annual Public Cost Savings: \$25.6 million

Struggling Students Become Graduates

Of the 125 students in our WAY Home program, all of whom came to us with serious educational deficits, 91% (114) have either graduated (64) or are still in school and passing (50). According to the New York State Education Department, only 52.7% of NY City students graduate high school within five years and the percentage of students in special education is even lower.



According to The Center for Cost-Based Studies at Columbia University, each additional black male HS graduate saves \$186,500 in taxes paid and reductions in health care, crime and welfare. 48 more black male students graduated or are expected to graduate (91% vs 52.7%) because of the WAY Home.

Lifetime Public Cost Savings: \$8.9 million



Foster Children Find Permanent Homes

Foster care is designed to be a short-term program where children remain safely until they can be reunited with their families or adopted. Unfortunately, there are many children who languish in the system for years and years. Of the 99 children in CV's foster care program who had been in the system for more than two years, 31% (31) were reunited with family or freed for adoption. That's the highest percentage of all New York City foster care agencies, and 40% higher than the system average.

Foster care costs approximately \$25,000/year. Because of CV's Foster Care Program, 9 additional youth left foster care (CV's 31% versus system average of 22%) last year. Data suggests that these children would have stayed in foster care for at least two additional years.

Two-Year Public Cost Savings: \$450,000

Parents are essential to our work with children. The smile on Tanisha's face is testament to how much she loves her Daddy. That personal relationship is key to her growing up to be a healthy, happy, contributing adult.



The Children's Village Summary of Operations - FY2011

(Excerpts from the Consolidated Audited Financial Statements)

Operating Revenue:

Government Grants & Contracts		\$54,559,034
Affordable Housing (Rent)		1,047,377
Interest Income		142,114
Miscellaneous		81,615
	Total Operating Revenue -	\$55,830,140

Operating Expenses:

Program Expenses		
Residential School	\$21,940,944	
Family Preservation & Reunification	7,734,822	
Foster Homes	7,381,467	
Division of Immigration Services	5,675,466	
Medical & Mental Health	4,130,030	
Shelters & Short-term Residential	2,172,092	
Affordable Housing	821,278	
Crisis Stabilization	713,163	
Community Outreach to Youth	654,678	
Polo Grounds Community Center	601,888	
WAY Home	579,962	52,405,790
Management & General		5,549,937
Fundraising		248,287
	Total Operating Expenses -	\$58,204,014

Loss from Operations (\$2,373,874)

Other Financial Sources:

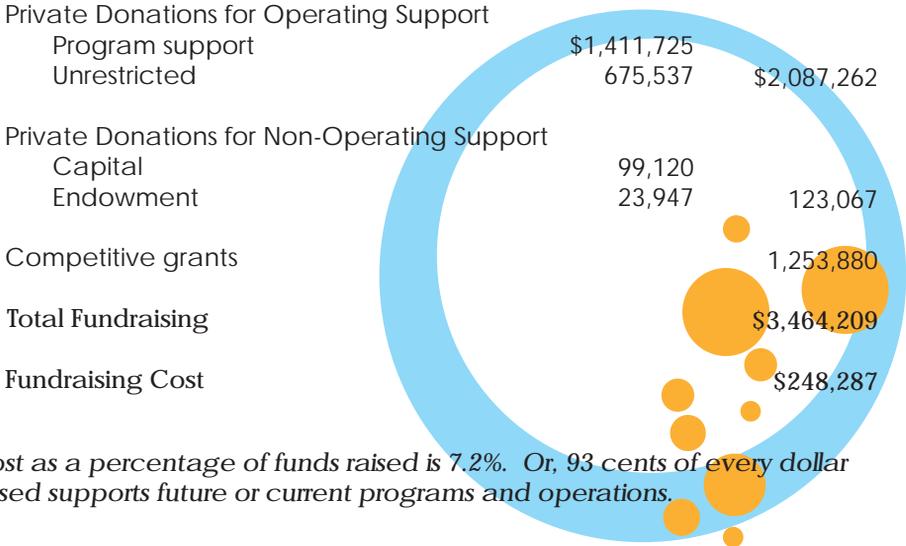
Contributions, Grants, Events (net)		
Restricted - Program Specific	1,411,725	
Unrestricted	675,537	2,087,262
Annual Endowment Distribution		517,000
Surplus Prior to Depreciation		\$230,388

Notes

- 1) This Operations Summary does NOT reflect depreciation expense and other non-cash accounting activity.
- 2) The Consolidated Audited Financial Statements are available upon request.
- 3) The IRS Form 990 is available through a link on our website.

Fundraising

With your help, The Children's Village raised \$2.2 million from private individuals, foundations, and corporations in fiscal year 2011. This includes funds raised for programs, capital funds for our new state-of-the-art activities center, and legacy gifts which, by Board resolution, are used to grow our endowment. In addition to private dollars raised, the Agency won \$1.3 million in competitive grants to start new programs or enhance existing ones. All of these funds were critical not only to keeping the organization financially sound, but also to furthering our charitable mission of providing quality programming for children and families.



Cost as a percentage of funds raised is 7.2%. Or, 93 cents of every dollar raised supports future or current programs and operations.

Numbers Served

Residential School	698
Day School	100
Family Preservation & Reunification	2,374
Shelters & Supported Housing	301
Foster Homes	375
Division of Immigration Services	309
Crisis Stabilization	144
WAY Home	190
Affordable Housing	285
Polo Grounds Community Center	484
Community Outreach to Youth	4,768
With turnover, numbers greater than program capacity. Does not include 748 hotline calls.	
Total	10,028



After Wendell and Milton met Nicholas, they knew they wanted him to be their son. They told the staff, "Thank you for making our dream a reality." The new family is just waiting for Nicholas' adoption to be finalized.

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About The Children's Village

Founded in 1851, The Children's Village is a charitable organization that specializes in working with the most at-risk youth in the New York metropolitan region. The Children's Village reaches thousands of children, teens and families through a variety of innovative residential and community-based programs. The Village was named Agency of the Year by the Alliance for Children and Families, is approved by the Better Business Bureau, and this year was re-accredited by The Council on Accreditation.



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